



Next Generation Benchmarking Assessment Results

Finance – Executive Assessment

Company Company ABC

Wednesday, Sep 9, 2019

CONFIDENTIAL



Program Overview

Next Generation Finance Benchmarking Assessment

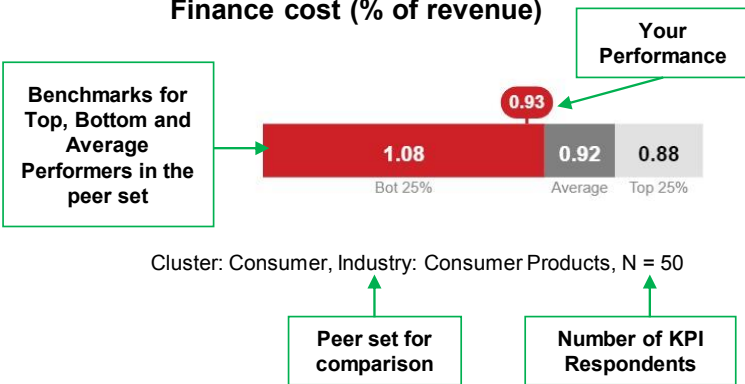
Within this results document, you will see the following:

- A clear understanding of digital maturity of your finance processes which can be used as an input into strategic planning
- Benchmarking guidance aligned to finance KPIs comparing your organization to peers
- A prioritized gap assessment of best practices aligned with the following process areas:
 - Financial Planning and Analysis
 - Accounting and Financial Close
 - Treasury Management
 - Receivables Management
 - Payables Management
 - Travel and Expense Management
 - Real Estate Management
 - Finance Shared Services
 - Three Lines of Defense
 - Cybersecurity and Data Protection
- Key observations based on customized results
- Examples of best-in-class organizations that are enabling digital transformation of their finance processes



Executive Summary – Key Metrics

Finance cost (% of revenue)



Audit cost (% of revenue)



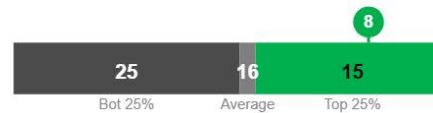
Cluster: Consumer, Industry: Consumer Products, SubIndustry: Beverages, Revenue: > 500000001 < 5000000000 U.S.Dollar, N = 8

Cash forecast accuracy (in %)



Cluster: Consumer, Industry: Consumer Products, N = 8

Days to close annual books



Cluster: Consumer, Industry: Consumer Products, SubIndustry: Beverages, Revenue: > 500000001 < 5000000000 U.S.Dollar, N = 9



Accounting and Financial Close - Best Practices

Best Practice

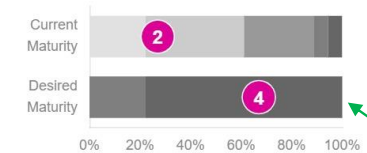
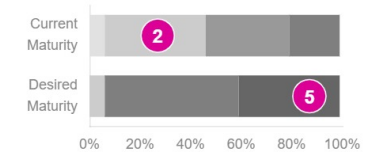
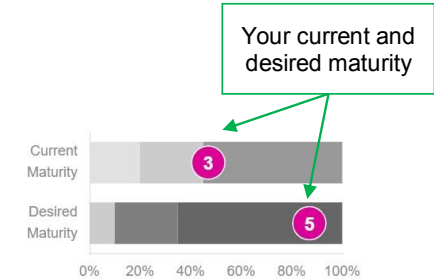
- 1 All operational accounting processes are fully automated and intelligent
- 2 Accounting is a continuous process enabling the organization to conduct fast, soft and predictive closing
- 3 Finance organization has instant access to information at desired granularity based on one source of truth

Company Internal Gap

2

3

2



Your Internal perceived gap – Difference between desired and current maturity

% Best Practice Maturity for other respondents

Legend



Levels as defined in the survey.
E.g – For Best Practice 1 - >

- Level 1 Operational accounting processes are executed manually and in-house in a dispersed setup across multiple accounting departments
- Level 2 Step wise automation of operational accounting processes
- Level 3 Operational accounting processes are partially automated
- Level 4 High degree of automation (rule based) for executing operational processes however exception handling is manual
- Level 5 Intelligent automation and predictive models are used especially for exception handling

Follow us



www.sap.com/contactsap

© 2019 SAP SE or an SAP affiliate company. All rights reserved.

No part of this publication may be reproduced or transmitted in any form or for any purpose without the express permission of SAP SE or an SAP affiliate company.

The information contained herein may be changed without prior notice. Some software products marketed by SAP SE and its distributors contain proprietary software components of other software vendors. National product specifications may vary.

These materials are provided by SAP SE or an SAP affiliate company for informational purposes only, without representation or warranty of any kind, and SAP or its affiliated companies shall not be liable for errors or omissions with respect to the materials. The only warranties for SAP or SAP affiliate company products and services are those that are set forth in the express warranty statements accompanying such products and services, if any. Nothing herein should be construed as constituting an additional warranty.

In particular, SAP SE or its affiliated companies have no obligation to pursue any course of business outlined in this document or any related presentation, or to develop or release any functionality mentioned therein. This document, or any related presentation, and SAP SE's or its affiliated companies' strategy and possible future developments, products, and/or platforms, directions, and functionality are all subject to change and may be changed by SAP SE or its affiliated companies at any time for any reason without notice. The information in this document is not a commitment, promise, or legal obligation to deliver any material, code, or functionality. All forward-looking statements are subject to various risks and uncertainties that could cause actual results to differ materially from expectations. Readers are cautioned not to place undue reliance on these forward-looking statements, and they should not be relied upon in making purchasing decisions.

SAP and other SAP products and services mentioned herein as well as their respective logos are trademarks or registered trademarks of SAP SE (or an SAP affiliate company) in Germany and other countries. All other product and service names mentioned are the trademarks of their respective companies.

See www.sap.com/copyright for additional trademark information and notices.

THE BEST RUN 